AMENDED AND RESTATED
ARTICLES OF INCORPORATION
OF
ACADEMIC LIBRARIES OF INDIANA, INC.

Academic Libraries of Indiana, Inc. (the "Corporation") is governed by the provisions of the Indiana Nonprofit Corporation Act of 1991, as amended (the "Act").

ARTICLE I
Name
The name of the Corporation is Academic Libraries of Indiana, Inc.

ARTICLE II
Classification of Corporation
The Corporation is a public benefit corporation.

ARTICLE III
Purposes and Powers
Section 3.1. Purposes. The purposes for which the Corporation is formed are:

(a) To enhance and enrich access to the full range of resources required to improve the quality of teaching, learning and research in Indiana colleges, seminaries and universities through collaboration and resource sharing; and

(b) In furtherance of the aforesaid purposes, to transact any and all lawful business for which corporations may be incorporated under the Act, provided such business is not inconsistent with the Corporation being organized and operated exclusively for charitable purposes.

Notwithstanding the foregoing, the Corporation is organized, and at all times thereafter will be operated, exclusively for the benefit of, to perform the functions of, or to carry out the purposes of the libraries of Indiana colleges, seminaries, universities and other nonprofit institutions of higher education within Indiana which are accredited by the Higher Education Commission of the North Central Association of Schools and/or the Association of Theological Schools (such libraries are hereinafter referred to as the "Supported Organizations"). Nothing in these Articles empowers the Corporation to engage in activities which are not in furtherance of the above-mentioned purposes, and the Corporation may not operate to support or benefit organizations other than the Supported Organizations.
Section 3.2. Nonprofit Purposes.

(a) The Corporation is organized and operated exclusively for charitable purposes and its activities shall be conducted in such a manner that no part of its net earnings shall inure to the benefit of any member, director, officer or other private person, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Section 3.1.

(b) No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements), any political campaign on behalf of any candidate for public office.

(c) Notwithstanding any other provision of these Articles of Incorporation, the Corporation shall not carry on any other activities not permitted to be carried on:

(i) By a corporation exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws, or

(ii) By a corporation, contributions to which are deductible under Section 170(c)(2), Section 2055(a)(2), or Section 2522(a)(2) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws.

Section 3.3. Powers. Subject to any limitation or restriction imposed by the Act, any other law, or any other provisions of these Articles of Incorporation, the Corporation shall have the power:

(a) To do everything necessary, advisable or convenient for the accomplishment of any of the purposes hereinbefore set forth, or which shall at any time appear conducive to or expedient for the protection or benefit of the Corporation, and to do all of the things incidental thereto or connected therewith which are not forbidden by law;

(b) To engage in transactions, financial or otherwise, with a class of nonprofit corporations exempt from federal taxation pursuant to Section 501(a) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws. Such transactions shall include, but not be limited to, the transfer of assets, bargain sales, the borrowing or leasing of employees, the sharing of goods or services, the guarantee of the payment of principal, interest or other payment in whatever form on obligations evidenced by any form of indebtedness, and the guarantee of performance of any obligation of any member of said class of nonprofit corporations. Each member of said class shall be affiliated with the Corporation by:

(i) supporting the Corporation, being supported by the Corporation, or supporting or being supported by the same corporation or corporations as the Corporation
pursuant to Section 509(a) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws, or

(ii) being described in Sections 501(c)(2) or 501(c)(25) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws, by paying over its income, less expenses, to the Corporation or to an organization described in Section 3.3(b)(i).

In any event, the foregoing power or powers shall not be exercised or exercisable in a manner inconsistent with the Corporation's status under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws;

(c) To make or amend bylaws not inconsistent with these Articles of Incorporation or with Indiana law, for managing the affairs of the Corporation;

(d) To purchase, receive, take by gift, devise or bequest, lease or otherwise acquire, and own, hold, improve, use and otherwise deal with, real or personal property, or any legal or equitable interest in property, wherever located;

(e) To sell, convey, mortgage, pledge, lease, exchange and otherwise dispose of all or any part of the Corporation's property;

(f) To purchase, receive, subscribe for, or otherwise acquire, own, hold, vote, use sell, mortgage, lend, pledge or otherwise dispose of, and deal in and with, shares or other interests in, or obligations of, any entity;

(g) To make contracts and guaranties, incur liabilities, borrow money, issue notes, bonds or other obligations, and secure any of the Corporation's obligations by mortgage or pledge of any of the Corporation's property, franchises or income;

(h) To lend money, invest and reinvest the Corporation's funds, and receive and hold real and personal property as security for repayment, except as provided under applicable law;

(i) To be a promoter, a partner, a member, an associate or a manager of any partnership, joint venture, trust or other entity;

(j) To conduct the Corporation's activities, locate offices and exercise powers granted to it inside or outside Indiana;

(k) To elect directors, elect and appoint officers, and appoint employees and agents of the Corporation, and to define the duties and fix the compensation of directors, officers, employees and agents;

(I) To impose assessments and fees upon the Corporation's member libraries; and
(m) To have, exercise and enjoy in furtherance of the purposes hereinbefore set forth all the general rights, privileges and powers granted to corporations by the Act, as now existing or hereafter amended, and by the common law.

Section 3.4. Limitations on Powers. If the Corporation is or becomes a private foundation (as defined in Section 509(a) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws), the Corporation shall be subject to the following requirements:

(a) The Corporation shall distribute its income for each taxable year at such time and in such manner as not to become subject to the taxes on undistributed income imposed by Section 4942 of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws.

(b) The Corporation shall not engage in any act of self-dealing that would subject any person to the taxes imposed on acts of self-dealing by Section 4941 of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws.

(c) The Corporation shall not retain any excess business holdings which would subject it to the taxes on excess business holdings imposed by Section 4943 of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws.

(d) The Corporation shall not make any investments in such a manner as to subject it to the taxes on investments that jeopardize charitable purposes imposed by Section 4944 of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws.

(e) The Corporation shall not make any expenditures which would subject it to the taxes on taxable expenditures imposed by Section 4945 of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws.

ARTICLE IV

Distribution of Assets on Dissolution

In the event of the complete liquidation, dissolution of the Corporation, or the winding up of its affairs, the Board of Directors shall, after paying or making provision for the payment of all the liabilities of the Corporation, distribute all the assets of the Corporation to the Supported Organizations, so long as the Supported Organizations are in existence and are exempt organizations under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax laws. In the event that the Supported Organizations are not as described in the previous sentence, then the Corporation's assets shall be distributed to one or more other organizations that are organized and operated exclusively for
charitable, educational, religious or scientific purposes as shall at the time qualify as an exempt organization or organizations pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any subsequent Federal tax law, as the Board of Directors shall determine. Any such assets not so disposed of shall be disposed of by the Judge of the Circuit Court of Montgomery County, Indiana, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

ARTICLE V

Term of Existence

The Corporation shall have perpetual existence.

ARTICLE VI

Registered Office and Registered Agent

Section 6.1. Registered Office and Registered Agent. The street address of the Corporation's registered office is Lilly Library, Wabash College, 301 West Wabash Avenue, Crawfordsville, Indiana 47933, and the name of the Corporation's registered agent at that office is Larry J. Frye.

Section 6.2. Principal Office. The post office address of the principal office of the Corporation is Lilly Library, Wabash College, 301 West Wabash Avenue, Crawfordsville, Indiana 47933.

ARTICLE VII

Members

Section 7.1. Classes. The Corporation shall have one (1) class of members consisting of each of the Supported Organizations, as represented by the Library Director (or designate thereof) of each member library.

Section 7.2. Voting Rights of Members. Each member in good standing shall be entitled to one (1) vote, exercisable in person or by proxy, on each matter submitted to the membership for a vote at each meeting of the membership.
ARTICLE VIII

Board of Directors

Section 8.1. Number and Term of Office. Upon incorporation, the initial Board of Directors shall consist of thirteen (13) directors. Thereafter, the number of directors shall be as specified in or fixed in accordance with the Bylaws of the Corporation; provided, however, that the minimum number of directors shall be three (3). Directors shall be elected or designated as specified in the Bylaws. The term of office of a director shall be as specified in the Bylaws; provided, however, that the term of an elected director shall not exceed five (5) years. Elected directors may be elected for successive terms. Terms of office of directors may be staggered as specified in the Bylaws.

Section 8.2. Qualifications. Each director shall have such qualifications as may be specified from time to time in the Bylaws of the Corporation or as required by law.

Section 8.3. Initial Board of Directors. The names and addresses of the initial Board of Directors of the Corporation are:

<table>
<thead>
<tr>
<th>Names</th>
<th>Addresses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Arthur Häfner</td>
<td>Dean of Libraries</td>
</tr>
<tr>
<td></td>
<td>Ball State University</td>
</tr>
<tr>
<td></td>
<td>Bracken Library BL 218</td>
</tr>
<tr>
<td></td>
<td>2000 University Avenue</td>
</tr>
<tr>
<td></td>
<td>Muncie, IN 46202</td>
</tr>
<tr>
<td>Lewis Miller</td>
<td>Director of Libraries</td>
</tr>
<tr>
<td></td>
<td>Irwin Library</td>
</tr>
<tr>
<td></td>
<td>Butler University</td>
</tr>
<tr>
<td></td>
<td>4600 Sunset Avenue</td>
</tr>
<tr>
<td></td>
<td>Indianapolis, IN 46208</td>
</tr>
<tr>
<td>Thomas Kirk</td>
<td>Library Director</td>
</tr>
<tr>
<td></td>
<td>Lilly Library</td>
</tr>
<tr>
<td></td>
<td>Earlham College</td>
</tr>
<tr>
<td></td>
<td>Box 198</td>
</tr>
<tr>
<td></td>
<td>Richmond, IN 47374</td>
</tr>
<tr>
<td>Suzanne Thorin</td>
<td>Dean of Libraries</td>
</tr>
<tr>
<td></td>
<td>Indiana University Bloomington</td>
</tr>
<tr>
<td></td>
<td>Library C299</td>
</tr>
<tr>
<td></td>
<td>Indiana University</td>
</tr>
<tr>
<td></td>
<td>Bloomington, IN 47405-1801</td>
</tr>
</tbody>
</table>
Michele Russo  
Director of Library Service  
Indiana University South Bend  
PO Box 7111  
South Bend, IN 46634

Judith Violette  
Director of Library Services  
IU-PU Fort Wayne  
2101 East Coliseum Blvd.  
Fort Wayne, IN 46805-1499

David Lewis  
Dean of Libraries  
Indiana University Purdue University Indianapolis  
Library Suite 1112C IUPUI  
755 West Michigan Street  
Indianapolis, IN 46202

Susan Mannan  
Library Director  
Ivy Tech State College Indianapolis  
1 West 26th Street  
PO Box 1763  
Indianapolis, IN 46206

Margaret Seifert  
Library Director  
Ivy Tech State College Madison  
590 Ivy Tech Drive  
Madison, IN 47250

Emily Mobley  
Dean of Libraries  
Purdue University  
Stewart Center 1530  
West Lafayette, IN 47907-1530

Jennifer Younger  
Edward H. Arnold Director of University Libraries  
University Libraries of Notre Dame  
221 Hesburgh Library  
Notre Dame, IN 46556-5629

Robert Slayton  
Library Director  
Vincennes University  
Shake Learning Center 1001  
North 1st Street  
Vincennes, IN 47591
ARTICLE IX

Regulation of the Corporate Affairs

Section 9.1. Subject to the provisions of these Articles of Incorporation, the Bylaws and applicable law, the Board of Directors shall have complete and plenary power to manage, control and conduct the affairs of the Corporation.

Section 9.2. No director of the Corporation shall be liable for any of its obligations.

Section 9.3. All parties dealing with the Corporation shall have the right to rely upon any actions taken by the Corporation pursuant to authorization by the Board of Directors by resolution duly adopted in accordance with these Articles of Incorporation, the Bylaws and applicable law.

ARTICLE X

Indemnification

Section 10.1. Rights to Indemnification and Advancement of Expenses. The Corporation shall indemnify as a matter of right every person made a party to a proceeding because such person is or was:

(a) a member of the Board of Directors of the Corporation,

(b) an officer of the Corporation, or

(c) while a director or officer of the Corporation, serving at the Corporation's request as a director, officer, partner, trustee, employee or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan or other enterprise, whether for profit or not (each an "Indemnitee"), against all liability incurred by such person in connection with the proceeding; provided that it is determined in the specific case that indemnification of such person is permissible in the circumstances because such person has met the standard of conduct for indemnification specified in the Act. The Corporation shall pay for or reimburse the reasonable expenses incurred by an Indemnitee in connection with any such proceeding in advance of final disposition thereof in accordance with the procedures and subject to the conditions specified in the Act. The Corporation shall indemnify as a matter of right an Indemnitee who is wholly successful, on the merits or otherwise, in the defense of any such
proceeding against reasonable expenses incurred by the person in connection with the proceeding without the requirement of a determination as set forth in the first sentence of this paragraph.

Upon demand by a person for indemnification or advancement of expenses, as the case may be, the Corporation shall expeditiously determine whether the person is entitled thereto in accordance with this Article and the procedures specified in the Act.

The indemnification provided under this Article shall be applicable to any proceeding arising from acts or omissions occurring before or after the adoption of this Article.

Section 10.2. Other Rights Not Affected. It is the intent of this Article to provide indemnification to directors and officers to the fullest extent now or hereafter permitted by law consistent with the terms and conditions of this Article. Nothing contained in this Article shall limit or preclude the exercise of, or be deemed exclusive of, any right under the law, by contract or otherwise, relating to indemnification of or advancement of expenses to any person who is or was a director, officer, employee or agent of the Corporation, or the ability of the Corporation to otherwise indemnify or advance expenses to any such individual.

Notwithstanding any other provision of this Article, there shall be no indemnification with respect to matters as to which indemnification would result in incurrence of net earnings of the Corporation "to the benefit of any private shareholder or individual" or an "excess benefit transaction" within the meaning of Sections 501(c)(3) or 4958 of the Internal Revenue Code of 1986, as amended, or similar provisions of any subsequent Federal tax laws.

Section 10.3. Definitions. For purposes of this Article:

(a) A person is considered to be serving an employee benefit plan at the Corporation's request if the person's duties to the Corporation also impose duties on, or otherwise involve services by, the person to the plan or to participants in or beneficiaries of the plan.

(b) The estate or personal representative of a person entitled to indemnification or advancement of expenses shall be entitled hereunder to indemnification and advancement of expenses to the same extent as the person.

(c) The term "expenses" includes all direct and indirect costs (including, without limitation, counsel fees, retainers, court costs, transcripts, fees of experts, witness fees, travel expenses, duplicating costs, printing and binding costs, telephone charges, postage, delivery service fees and all other disbursements or out-of-pocket expenses) actually incurred in connection with the investigation, defense, settlement or appeal of a proceeding or establishing or enforcing a right to indemnification under this Article, applicable law or otherwise.

(d) The term "liability" means the obligation to pay a judgment, settlement, penalty, fine, excise tax (including an excise tax assessed with respect to an employee benefit plan) or reasonable expenses incurred with respect to a proceeding.
(e) The term "party" includes an individual who was, is or is threatened to be made a named defendant or respondent in a proceeding.

(f) The term "proceeding" means any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative and whether formal or informal.

This instrument was prepared by Katrina M. Clingerman, Attorney-At-Law, ICE MILLER, One American Square, Box 82001, Indianapolis, Indiana 46282-0002.